

# The Advisor



**Aiming  
for  
peace**

# THE ADVISOR

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The faces of Iraqi soldiers and police have been altered to protect their identities.

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## ON THE COVER

**Members of the National Police practice rifle-firing techniques during training at the Numaniyah National Police Academy April 12.**

Photo by U.S. Navy MC2 Elisandro Diaz



Photo by Cherie A. Thurlby

**U.S. Defense Secretary Robert M. Gates meets members of the Egyptian military upon his arrival in Cairo, Egypt, April 18, 2007. Gates traveled to Egypt to meet with Egyptian leaders including President Hosni Mubarak to discuss Iraq and Egypt's role in Middle Eastern conflicts.**

# Gates: Iraq resolution important to region, world

**By Kathleen T. Rhem**  
American Forces Press Service

**CAIRO, Egypt** – The situation in Iraq dominates the political landscape of the United States and Middle Eastern countries, where citizens have “watched developments in that country with growing concern,” U.S. Defense Secretary Robert M. Gates told a group of American businessmen in Cairo April 18.

While speaking to members of the American Chamber of Commerce, Gates urged people to put aside disagreements they might have “over how we got to this point in Iraq,” and realize how devastating a failed state in Iraq could be.

“The consequences of a failed state in Iraq, of chaos there, will adversely affect the security and prosperity of every nation in the Middle East and the Gulf region,” he said. “There may be some who, over resentment or disagreements over what happened in the past, might be cheering for failure.”

The secretary called such sentiments “short-sighted and self-destructive.”

“The first and second effects of a collapse in Iraq – with all of its economic, religious, security and geopolitical implications – will be felt in capitals and communities in the Middle East well before they are felt in Washington and in New York,” Gates said. “The forces that would be unleashed – of sectarian strife, of an emboldened extremist movement with access to sanctuaries – do not recognize or respect national boundaries.”

He stressed that the primary victims of violence in Iraq are not American, Coalition or Iraqi servicemembers, but “tens of thousands of innocent civilians... whose major crime was to go to the market or to attend Friday prayers.”

“Where extremists have seized and controlled territory in the past – in western Iraq, eastern Afghanistan, or elsewhere – the result has been misery, poverty and fear,” Gates said. “We have seen the future promised by the extremists: a dark, joyless existence personified not by piety and virtue, but by the executioner and the suicide bomber.”

**See GATES, Page 5**



# National Police get human rights training

**By U.S. Navy MC2 Elisandro Diaz**  
MNSTC-I Public Affairs

**AN NUMANIYAH, Iraq** – Most of Iraq's eight National Police brigades will have completed their mandatory brigade-level training to combat insurgents at the An Numaniyah National Police Academy by the end of April.

The National Police Transformation Phase II Training Program is a four-week course designed to enhance collective tactical abilities and reinforce Iraq's human rights laws.

The goal of the program is to mold the National Police into an effective security force through standardized training. The training provides the National Police with the capability of providing protection to citizens under the rule of law, said Chris Haseman, Coalition Police Assistance Training Team's project manager for National Police Training.

According to Haseman, the training takes on relevance because many of the shurtas – Arabic for policemen – will go on to support the Baghdad Security Plan by increasing and maintaining a security presence in the nation's capitol.

Iraqi National Police Brig. Gen. Kareem, commander of the 7th Brigade, 2nd Iraqi National Police Division, the unit currently rotating through the training here, was more direct. "Our



Photo by U.S. Navy MC2 Elisandro Diaz

**Members of the National Police get in shape at the Numaniyah National Police Academy April 12.**

duties are to prevent violators from destroying the community," he said.

Kareem described the type of training – also called re-bluing – the policemen are getting.

"Our shurtas are getting practical training so they can operate in the field – clearing houses, going into crime scenes, treating detainees and writing reports," he said.

"I'd like to see my shurtas ... know what they are supposed to do based on

laws for the treatment of people. As military people, we have laws to follow ... and our shurtas have to treat people humanely," Kareem said.

The eight-hour daily training schedule is composed of classroom lessons followed by field training in simulated battle scenarios to reinforce the classroom material. Each class is made up of 35 shurtas.

**See POLICE, Page 4**



Photo by U.S. Army Maj. Nathan Banks

**A team of National Police take up defensive positions during training at the Numaniyah Academy recently.**

## Appropriate, legal actions among focuses at training

From POLICE, Page 3

Some of the training blocks include basic community policing skills, establishing traffic checkpoints, entering and searching buildings, conducting combat patrols, setting up a cordon and search operation, basic medical skills and improvised explosive device awareness.

Haseman explained that these tactical skills are perishable and need to be continually practiced in order to maintain proficiency.

The facility provides realistic tactics training based on case-studies that mirror Baghdad's streets. There are 200 employees at the facility who role play as civilians and insurgents during the field exercises. The practice helps the police learn to distinguish insurgents from residents and to react appropriately based on the situation.

Haseman said the program also teaches valuable skills on properly questioning people when they come forth with tips on potential insurgent activities.

The schooling addresses a human factor in its training – emotion.

According to Haseman, some types of crime like torture and murder can elicit strong emotional reactions like anger from the police which may not be appropriate or legal. The responsibility of treating suspects legally is taught during their training. The course equips policemen to identify hate crimes and torture, but also the skills to deal with their emotions, while abiding by the laws which govern their actions.

Another important aspect of the program is the focus on leadership development within the brigades. The noncommissioned officers are being trusted with more responsibility and are being trained so they can take charge and command activities of junior personnel, Haseman said.

The NCOs attend special blocks of instruction such as team building, leadership principles, mission planning basics, motivation and effective delegation.

The program began in late October 2005 and has 60 instructors who come from diversified law enforcement backgrounds and represent several Coalition nations. More than 9,000 policemen make up five National Police brigades which will have completed the training by the end of April, with plans underway to train the three remaining brigades by late 2007.

Haseman said the program will culminate with a brigade-level training exercise led by the brigade commander.

Kareem noted the relevance of the training at An Numaniyah. "We are military and it is our job to work towards peace, both here in Iraq and in the world," he said.

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*"We are military  
and it is our job  
to work toward  
peace..."*

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**Brig. Gen. Kareem,  
commander of the  
7th Brigade,  
2nd Iraqi National  
Police Division**

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Photo by U.S. Navy MC2 Elisandro Diaz

**The National Police learn marksmanship skills at Numaniyah National Police Academy April 12.**

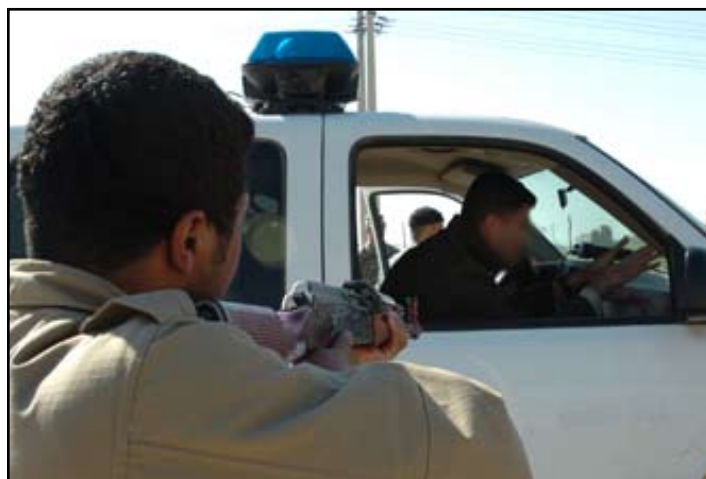


Photo by U.S. Army Maj. Nathan Banks

**A National Police shurta practices vehicle stop and search operation during training recently.**

# Iraqi military officials discuss budget progress, changes

**By U.S. Air Force  
Senior Airman Christie Putz  
MNSTC-I Public Affairs**

**BAGHDAD, Iraq** — Future spending requirements and current budget challenges were topics discussed by Iraqi Ministry of Defense, Joint Headquarters staff and military service leaders here April 16.

The first quarter budget review meeting was attended by resource management personnel from the nine Joint Headquarters budget beneficiaries that receive funds through the MOD budget process.

A primary objective of the meeting was to use lessons learned from preparing the 2007 budget as a guide to improve development of the 2008 budget.

“It’s looking forward to the next year so we can improve by learning from some of the mistakes we made in 2007,” said Brig. Gen. Sabeeh H. Radhi, director of requirements for the Iraqi Ministry of Defense.

Several strides have been made over the past year in managing their own defense budget. One major change made was the way they allocate funds.

“We designed all the requirements for

2007, we classified them, and we listed them in a way where each one of the services has its own budget allocation,” Radhi said.

In this process, representatives from each of the Iraqi armed forces branches project their spending needs for the upcoming year in order to build a comprehensive Ministry of Defense annual budget.

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*“There’s a saying – ‘if you start planning well you will end up with a good outcome.’”*

**Brig. Gen. Sabeeh H. Radhi,  
director of requirements for the  
Iraqi Ministry of Defense**

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The items required, their projected price and a justification of need is submitted from the service representatives to Radi, who then balances requirements with funds available and builds an allocation plan for the following year.

Some of the challenges seen in 2007 were requirements submitted late, no justification, no correlation to defense requirements, and no estimated cost or

unrealistic estimated costs.

“There’s a saying – ‘if you start planning well you will end up with a good outcome,’” said Radhi. “So, if we start planning well from the beginning and have good coordination and cooperation from all the services and directorates, then we will have a good outcome.”

Their plan for 2008 includes continuing the requirements projecting process, and placing more emphasis on solving the problems discussed.

“What we are looking for is trying to maintain the same track that we started,” said Radhi.

“The Iraqi Joint Headquarters has improved substantially since last year in their ability to budget requirements and track fund execution,” said U.S. Army Lt. Col. Mark Young, a member of the JHQ Transition Team and resource management advisor. “This workshop is just one step in a very long journey toward implementing a more transparent budget management system that is responsive to the needs of the chain of command.”

There will be additional workshops during the year as JHQ prepares their 2008 budget submission. The next budget workshop is tentatively scheduled for mid July.

## Defense secretary emphasizes need to continue in Iraq

**From GATES, Page 2**

Gates also explained the importance of the Baghdad Security Plan, “a strategy focused on providing basic security to the Iraqi people,” which is under way now.

“The immediate goal is to create the breathing room necessary to allow reform and reconciliation to go forward, steps that will give all of Iraq’s communities – majority and minorities alike – a stake in that nation’s future,” he continued.

During the speech to the Chamber of Commerce group, the secretary urged Iraq’s neighbors “to play a constructive role going forward.”

“We certainly encourage Iraq’s Arab neighbors to use their

influence to dampen homegrown insurgency and alleviate sectarian conflict,” Gates said. “Other nations who have not been good neighbors to Iraq, such as Syria and Iran, should start becoming part of the regional solution that encourages political reconciliation and reduces violence.”

In response to a question from the audience, Gates said he believes progress is being made in Iraq, but political reconciliation progress could be moving more quickly.

“I believe that Iraq’s neighbors can help facilitate that reconciliation process, and I think that could all come together relatively quickly once the different sectarian factions or groups in Iraq decide to live together peacefully with one another,” he said.





Photos by U.S. Navy MC2 Elisandro Diaz

## Shaping a new world

**BAGHDAD, Iraq —** Children from the Al Watan primary school in Baghdad participated in a healing arts project titled **Shaping a New World**, organized by health affairs personnel from the Multi-National Security Transition Command – Iraq. The purpose of the interactive activity was to demonstrate how people from different cultures, faiths and languages can make the world a better place by working together. The children modeled toys and various objects out of clay which were combined at the end to form a single sculpture representing the globe.

## IRAQI SECURITY FORCES / in brief

### Suicide bomber foiled, killed by Iraqi Soldier

**MOSUL** — An Iraqi soldier shot and killed a suicide bomber near the Nablis neighborhood, causing his vehicle-borne improvised explosive device to explode prematurely April 17. The insurgent was attempting to attack an Iraqi Army combat outpost. Iraqi soldiers responded to the scene.

— *Multi-National Division – North Public Affairs*

### Suspected murderer is captured

**BAGHDAD** — Iraqi Special Operations Forces confiscated a weapon and captured a suspected terrorist in a raid April 17.

The suspect is believed to be a member of the extremist Jaysh Al-Mahdi militia, said to be responsible for the kidnapping and murder of an interpreter who worked for Coalition forces.



Photo courtesy of U.S. Army

### Inspecting the cache

Soldiers from the 4th Brigade, 6th Iraqi Army Division look at an anti-aircraft weapon that was found in one of the six caches discovered during Operation Eagle Lightning, a joint operation with Coalition forces south of Baghdad April 16.

In another raid, four individuals suspected of death squad activities and for performing attacks against Iraqi and Coalition forces were detained.

No Iraqi or Coalition forces were injured during these operations.

— *Multi-National Division – Baghdad Public Affairs*

### Iraqi Army continues operations in Buhriz

**BUHRIZ** — Iraqi Security Forces killed one terrorist, seized seven suspected insurgents and captured five weapons and explosives caches during clearing operations in Buhriz April 16.

The operation is targeting terrorist cells responsible for murders, kidnappings and emplacing improvised explosive devices in the Baqubah neighborhood.

The caches included hand grenades, small-arms munitions, artillery rounds and improvised explosive device-making material.

The operations are a collaborative effort between the Iraqi Security Forces, tribal leaders representing four tribes, the government of Diyala and Coalition forces.

The detainees were transferred to a facility for further questioning.

— *Multi-National Division – North Public Affairs*

### Operation nets six suspected terrorists

**BAGHDAD** — Iraqi forces detained 33 suspected terrorists, discovered six weapons caches and five improvised explosive devices during the joint combat operation Eagle Lightning with Coalition forces in the Shaka area, south of Baghdad, April 16.

The caches consisted of one anti-tank mine, a 14.5mm anti-aircraft gun, 250 14.5mm rounds, a sniper rifle, five empty artillery canisters, an artillery round, a canister with homemade explosives, five improvised explosive devices, eight rocket-propelled grenade launchers, assorted ammunition, three ski masks, three magazine racks, two AK-47s, two flak vests, 12 AK-47 magazines, a grenade, a large caliber weapon with ammunition and an insurgent propaganda videotape.

The detainees were held for further questioning.

— *Multi-National Division – Center Public Affairs*

### Iraqi soldiers repel terrorist attack

**MOSUL** — Iraqi soldiers engaged and destroyed two vehicle-borne improvised explosive devices as insurgents attacked their combat outpost in Mosul April 15.

Coalition helicopters provided support.

There were four Iraqi soldiers killed and four wounded during the attack.

An unknown number of insurgents, including the two vehicle drivers, were killed in the engagement.

— *Multi-National Division – North Public Affairs*



# IRAQI SECURITY FORCES / in brief

## Iraqi soldiers rescue victims

**AS SADIYAH** — Iraqi soldiers cleared two improvised explosive devices and rescued two vehicle drivers when a group of insurgents attacked a fuel convoy enroute from Baqubah, Iraq to Iran April 14.

Soldiers responded to the attack on the convoy after reports of small-arms fire.

The incident remains under investigation.

— *Multi-National Division – North Public Affairs*

## Provincial forces discover weapons cache

**RAMADI** — Provincial Security Force 1 discovered a weapons cache in the Hay Al Dhobot Thanaya district during clearing operations April 13.

The cache consisted of 22 improvised explosive devices made to look like speed bumps, 11 fire extinguishers, four propane cylinders, two suicide vests, 60 projectiles and mortars ranging in size from 60mm to 130mm and 10 gallons of chlorine.

— *Multi-National Force – West Public Affairs*

## Local citizens turn in extremists

**BAQUBAH** — Local citizens in the neighborhood of Buhriz informed Iraqi and Coalition forces of six terrorists in the area, leading to their detention April 13.

The terrorists admitted responsibility for placing and

detonating improvised explosive devices and have been transferred to a detention facility.

— *Multi-National Division – North Public Affairs*

## Operation captures eight suspects

**KALSU** — Iraqi soldiers captured eight suspected insurgents and discovered a weapons cache during an operation April 12.

The cache included five AK-47s, more than 30 loose AK-47 rounds, 13 AK-47 ammunition magazines, one machine gun, one rifle with night site and flash suppressor, one hand grenade, two bandoliers and one ski mask.

No casualties were reported during the operation.

The detainees are being held for further questioning.

— *Multi-National Division – Baghdad Public Affairs*

## Special Operations Forces capture 5 Al-Qaida

**BAGHDAD** — Iraqi Special Operations Forces captured five suspected Al-Qaida in Iraq members during a raid April 11.

Coalition advisers were present for support as Iraqi Forces raided several residences and detained their targets without incident.

Based on information received from local residents, ISOF also discovered weapons caches during the raid.

No Iraqi or Coalition forces were reported injured during the operation.

— *Multi-National Corps – Iraq Public Affairs*



Photo by U.S. Army Staff Sgt. Antonietta Rico

## Claiming and maintaining security

Iraqi Police prepare to enter a building in Baqubah, Iraq. Coalition forces assisted in a three-day battalion-sized effort to clear the Buhriz neighborhood of terrorists. After the operation, Iraqi and Coalition forces continued to maintain a presence in the neighborhood to sustain security for the local people.